

# Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 [IFRS]

February 14, 2022

Company name: Nissha Co., Ltd. Stock exchange listing: Tokyo Stock Exchange Code number: 7915 URL: https://www.nissha.com/english Representative: Junya Suzuki, Chairman of the Board, President and CEO Contact: Hitoshi Koya, Senior Vice President, CFO, Corporate Officer Phone: +81-75-811-8111 Scheduled date of the Ordinary General Meeting of Shareholders: March 23, 2022 Scheduled date of filing annual securities report: March 3, 2022 Scheduled date of filing annual securities report: March 23, 2022 Availability of supplementary briefing material on financial results: Available Schedule of financial results briefing session: Scheduled (for institutional investors)

(Amounts of less than one million yen are rounded down)

# 1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2021 (January 1, 2021 to December 31, 2021)

| (1) Consolidated Operating Results     |             |     |                             | (% indicates changes from the previous corresponding period) |             |       |  |       |                           | veriod) |             |       |
|--|-------------|-----|-----------------------------|--|-------------|-------|--|-------|---------------------------|---------|-------------|-------|
|  | Net sales   |     | Operating profit before tax |  | Profit      |       | Profit<br>attributable to<br>owners of<br>parent |       | Tota<br>comprehe<br>incon | ensive  |             |       |
|  | Million yen | %   | Million yen                 | %  | Million yen | %     | Million yen                                      | %     | Million yen               | %       | Million yen | %     |
| Fiscal year ended<br>December 31, 2021 | 189,285     | 5.2 | 17,363                      | 138.5  | 19,499      | 177.0 | 15,840   | 124.3 | 15,859                    | 124.6   | 18,091      | 107.5 |
| Fiscal year ended<br>December 31, 2020 | 180,006     | 3.4 | 7,278                       | _  | 7,039       | _     | 7,062  | _     | 7,061                     | _       | 8,717       | _     |

|  | Basic earnings per share | Diluted earnings per share | Ratio of return<br>on equity<br>attributable to<br>owners of parent | Ratio of profit<br>before tax to<br>total assets | Ratio of<br>operating profit<br>to net sales |
|--|--------------------------|----------------------------|---|--|--|
|  | Yen                      | Yen                        | %   | %  | %  |
| Fiscal year ended<br>December 31, 2021 | 318.35                   | 317.16                     | 17.6  | 9.5  | 9.2  |
| Fiscal year ended<br>December 31, 2020 | 141.34                   | 137.78                     | 9.0   | 3.6  | 4.0  |

(Reference) Share of profit (loss) of investments accounted for using equity method

Fiscal year ended December 31, 2021: ¥(44) million

Fiscal year ended December 31, 2020: ¥(42) million

(Notes) The Company finalized the provisional accounting treatment pertaining to business combinations and changed the accounting policy for configuration or customization costs in cloud computing agreements in the fiscal year ended December 31, 2021, and reflected the details of the finalization of the provisional accounting treatment and retrospective adjustments due to the change in the accounting policy on figures related to the fiscal year ended December 31, 2020.

# (2) Consolidated Financial Position

|                         | Total assets | Total equity | Equity<br>attributable to<br>owners of<br>parent | Ratio of equity<br>attributable to<br>owners of<br>parent to total<br>assets | Equity per<br>share<br>attributable to<br>owners of<br>parent |
|-------------------------|--------------|--------------|--|--|---|
|                         | Million yen  | Million yen  | Million yen                                      | %  | Yen   |
| As of December 31, 2021 | 209,274      | 98,264       | 98,278   | 47.0   | 1,972.89  |
| As of December 31, 2020 | 199,554      | 81,924       | 81,926   | 41.1   | 1,638.46  |

(Notes) The Company finalized the provisional accounting treatment pertaining to business combinations and changed the accounting policy for configuration or customization costs in cloud computing agreements in the fiscal year ended December 31, 2021, and reflected the details of the finalization of the provisional accounting treatment and retrospective adjustments due to the change in the accounting policy on figures related to the fiscal year ended December 31, 2020.

# (3) Consolidated Cash Flows

|  | Net cash provided by | Net cash provided by | Net cash provided by | Cash and cash         |
|--|----------------------|----------------------|----------------------|-----------------------|
|  | (used in) operating  | (used in) investing  | (used in) financing  | equivalents at end of |
|  | activities           | activities           | activities           | period                |
|  | Million yen          | Million yen          | Million yen          | Million yen           |
| Fiscal year ended<br>December 31, 2021 | 18,790               | (6,871)              | 2,609                | 42,330                |
| Fiscal year ended<br>December 31, 2020 | 14,646               | (1,357)              | (5,997)              | 25,067                |

### 2. Dividends

|   |                    | Ar                 | nnual dividen      | ıds      |       |                    |                                   | Ratio of   |
|---|--------------------|--------------------|--------------------|----------|-------|--------------------|-----------------------------------|--|
|   | lst<br>quarter-end | 2nd<br>quarter-end | 3rd<br>quarter-end | Year-end | Total | Total<br>dividends | Payout<br>ratio<br>(consolidated) | dividends<br>to equity<br>attributable<br>to owners<br>of parent<br>(consolidated) |
|   | Yen                | Yen                | Yen                | Yen      | Yen   | Million yen        | %                                 | (consolidated)   |
| Fiscal year ended<br>December 31, 2020                | _                  | 15.00              | -                  | 15.00    | 30.00 | 1,510              | 21.2                              | 1.9  |
| Fiscal year ended<br>December 31, 2021                | _                  | 15.00              | _                  | 25.00    | 40.00 | 2,007              | 12.6                              | 2.2  |
| Fiscal year ending<br>December 31, 2022<br>(Forecast) | _                  | 15.00              | _                  | 15.00    | 30.00 |                    | _                                 |  |

(Note) The year-end dividend for the fiscal year ended December 31, 2021 includes a special dividend of ¥10.

# 3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2022 (January 1, 2022 to December 31, 2022)

(% indicates changes from the previous corresponding period)

|            | Net sales C |        | Operating profit |        | Profit before tax |        | Profit attributable to owners of parent |        | Basic earnings<br>per share |
|------------|-------------|--------|------------------|--------|-------------------|--------|---|--------|-----------------------------|
|            | Million yen | %      | Million yen      | %      | Million yen       | %      | Million yen                             | %      | Yen                         |
| First half | 83,500      | (14.4) | 4,400            | (59.5) | 4,200             | (65.7) | 3,000                                   | (71.7) | 60.22                       |
| Full year  | 175,500     | (7.3)  | 11,500           | (33.8) | 11,000            | (43.6) | 7,800                                   | (50.8) | 156.58                      |

# Notes:

 (1) Changes in significant subsidiaries during the period under review: No
 (Changes in specified subsidiaries resulting in changes in scope of consolidation): New: - (
 ), Exclusion: - (

(2) Changes in accounting policies and changes in accounting estimates

1) Changes in accounting policies required by IFRS: No

2) Any changes other than 1) above: Yes

3) Changes in accounting estimates: No

(3) Total number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury shares):

|    | As of December 31, 2021                        | 50,855,638 shares |  |  |  |  |  |
|----|--|-------------------|--|--|--|--|--|
|    | As of December 31, 2020                        | 50,855,638 shares |  |  |  |  |  |
| 2) | Total number of treasury shares at the er      | nd of the period: |  |  |  |  |  |
|    | As of December 31, 2021                        | 1,041,373 shares  |  |  |  |  |  |
|    | As of December 31, 2020                        | 853,692 shares    |  |  |  |  |  |
| 3) | 3) Average number of shares during the period: |                   |  |  |  |  |  |
|    | Fiscal year ended December 31, 2021            | 49,817,993 shares |  |  |  |  |  |
|    | Fiscal year ended December 31, 2020            | 49,959,603 shares |  |  |  |  |  |
|    |  |                   |  |  |  |  |  |

\* This report on consolidated financial results is exempted from auditing by certified public accountant or auditing corporation.

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\* Explanation of the proper use of financial results forecast and other notes

The performance forecasts and other forward-looking statements contained in this report are based on information available to the Company on the date of this report's release and certain premises that the Company deems to be reasonable. Therefore, the Company has not prepared these descriptions with intent to commit to realize them. Actual results, etc. may differ from the forecasts, however, as a consequence of various factors in the future. For details on the premises of the performance forecasts of the Company and the points to note when using the performance forecasts, please see "1. Overview of Consolidated Operating Results, etc. (4) Forecast for the fiscal year ending December 31, 2022" on page 5 of the appendix.

We are scheduled to hold a briefing session for institutional investors on Monday, February 14, 2022. Reference materials to be distributed at the briefing session are scheduled to be posted on our website on that day, as well.

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#### 1. Overview of Consolidated Operating Results, etc.

The Company finalized the provisional accounting treatment pertaining to the business combination through the acquisition of Norwalk, Ohio medical manufacturing operation of Olympus Surgical Technologies America on November 2, 2020 and changed the accounting policy for the configuration or customization costs in cloud computing agreements in the fiscal year ended December 31, 2021. Accordingly, the comparison and analysis with the previous fiscal year are based on figures that reflect the retrospective accounting treatment.

#### (1) Overview of consolidated operating results for the term

The Group's Mission is to use the diverse capabilities of its people and core technologies as an engine for growth to create highly competitive feature-rich products and services that realize customer value and contribute to better lives for all. Guided by this Mission, we established our Sustainability Vision as our long-term vision for 2030, and reflecting backward, formulated a strategy as set forth in our 7th Medium-term Business Plan to achieve our medium-term vision for 2023. Under the 7th Medium-term Business Plan, we aim to construct a foundation for growth by fully utilizing the global business bases we have acquired and built so far and maximizing their synergies.

During the fiscal year ended December 31, 2021, the global economic environment was severe due to the remaining impact of the novel coronavirus disease (COVID-19). Nevertheless, economic activities resumed especially in the United States and European countries thanks to the progress in vaccinations and fiscal stimulus, resulting in an overall trend of economic recovery. Global production and trade recovered sharply in the first half of the year, but the pace of recovery slowed down in the second half of the year due to constraints on supply including the shortage of semiconductors and soaring raw materials prices. In Japan, trends toward economic recovery were steady owing to rising exports with improvements in overseas economy, but the pace of recovery was moderate due to recurrent cases of COVID-19 and constraints on supply due to the shortage of semiconductors, etc.

Under these conditions, with regard to financial results for the fiscal year ended December 31, 2021, net sales remained firm thanks to a continued demand in the Devices segment, an increased demand in the Industrial Materials segment, and a recovery in demand impacted by COVID-19 in the Medical Technologies segment. In the second half of the fiscal year, demand for products for smartphones declined in the Devices segment and demand in some areas fluctuated due to the shortage of semiconductors, etc. On the profit front, although raw materials and labor costs soared owing to constraints on supply, operating profit significantly improved year on year owing to the effects of production leveling and productivity improvement measures, in addition to the impact of a solid product demand.

As a result, regarding the financial results for the fiscal year ended December 31, 2021, net sales were \$189,285 million (an increase of 5.2% as compared to the previous year). Operating profit was \$17,363 million (an increase of 138.5% as compared to the previous year). Profit attributable to owners of parent was \$15,859 million (an increase of 124.6% as compared to the previous year).

Following is an overview by business segment.

#### Industrial Materials

In the Industrial Materials segment, we mainly offer proprietary technologies that enable to create added value on the surfaces of various materials. IMD, IML, and IME, which facilitate simultaneous in-mold decoration, design and function adding of plastic products, are extensively adopted in mobility components and home appliances in global markets. Also, our metallized paper, which unites the properties of metallic luster and printing friendliness, has the largest market share in the industry as sustainable materials for beverages and foods on a global basis.

During the fiscal year ended December 31, 2021, net sales increased year on year thanks to vigorous demand for mobility

components in the field of decoration and for metallized paper, sustainable material, despite product demand having been affected by constraints on supply due to the shortage of semiconductors, etc. In terms of profits, despite the impact of supply constraints such as soaring raw materials costs, operating profit increased substantially year on year due to improvements in the profit structure as well as strong product demand.

As a result, segment sales for the fiscal year ended December 31, 2021 were ¥60,543 million (an increase of 23.9% as compared to the previous year). Segment profit (operating profit) was ¥5,161 million (an increase of 501.4% as compared to the previous year).

#### Devices

In the Devices segment, we produce components and module products that pursue precision and functionality. Our main products, film-based Touch Sensors are widely adopted mainly in tablets, smartphones, portable game players, industrial equipment (logistics related), mobility components, etc. in global markets. In addition, we offer gas sensors that can detect gas conditions, along with other products.

During the fiscal year ended December 31, 2021, while demand for products for smartphones was on a downturn trend in the second half of the fiscal year, product demand remained firm for tablets and industrial equipment. Production leveling due to sustained product demand and productivity improvement measures significantly expanded operating profit year on year.

As a result, segment sales for the fiscal year ended December 31, 2021 were \$96,971 million (a decrease of 5.6% as compared to the previous year). Segment profit (operating profit) was \$14,242 million (an increase of 40.6% as compared to the previous year).

#### Medical Technologies

The Medical Technologies segment is a business segment that offers high-quality and value-added products in medical devices and other related markets to contribute to healthy and affluent life. The segment currently provides contract development manufacturing services for major medical device manufacturers on a global basis with products such as surgical instruments for minimal invasive treatments and medical wearable sensors used for a wide range of conditions, primarily heart disease. In addition to these, the segment manufactures and sells its own brand products to medical institutions.

During the fiscal year ended December 31, 2021, product demand continued to recover, which had decreased due to COVID-19, and net sales steadily improved year on year. Meanwhile, soaring raw materials and labor costs in the United States put pressure on profitability, and operating profit was roughly the same year on year.

As a result, segment sales for the fiscal year ended December 31, 2021 were ¥24,176 million (an increase of 17.5% as compared to the previous year). Segment profit (operating profit) was ¥776 million (a decrease of 21.8% as compared to the previous year).

### (2) Overview of consolidated financial position for the term

Total assets at the end of the fiscal year ended December 31, 2021 increased by ¥9,720 million from the end of the previous year (the fiscal year ended December 31, 2020) to ¥209,274 million.

Current assets increased by  $\pm 10,921$  million from the end of the previous fiscal year to  $\pm 103,546$  million. This was mainly because a  $\pm 17,263$  million increase of cash and cash equivalents and a  $\pm 1,637$  million increase of inventories outweighed a  $\pm 7,380$  million decrease of trade and other receivables.

Non-current assets decreased by \$1,201 million from the end of the previous year to \$105,728 million. This was mainly because a \$3,493 million decrease of property, plant and equipment outweighed a \$1,631 million increase of goodwill due to the impact of foreign exchange conversion.

Total liabilities at the end of the fiscal year ended December 31, 2021 decreased by  $\pm 6,620$  million from the end of the previous year to  $\pm 111,010$  million.

Current liabilities decreased by \$31,689 million from the end of the previous year to \$52,573 million. This was mainly because of a \$13,335 million decrease of trade and other payables, a \$16,964 million decrease of bonds and borrowings.

Non-current liabilities increased by  $\frac{25,069}{25,069}$  million from the end of the previous fiscal year to  $\frac{58,436}{25,436}$  million. This was mainly because of a  $\frac{224,438}{24,438}$  million increase of bonds and borrowings.

Total equity at the end of the fiscal year ended December 31, 2021 increased by ¥16,340 million from the end of the previous year to ¥98,264 million. This was mainly because of a ¥13,634 million increase of retained earnings due to the recording of profit attributable to owners of parent and a ¥2,971 million increase of other components of equity due to the impact of foreign exchange conversion.

### (3) Overview of consolidated cash flows for the term

The balance of cash and cash equivalents (the "funds") on a consolidated basis at the end of the fiscal year ended December 31, 2021 was  $\frac{1}{2}$  was  $\frac{1}{2}$  was  $\frac{1}{2}$  million, an increase of  $\frac{1}{2}$  million compared to the end of the previous year.

The following describes the conditions of each cash flow and the underlying causes for the fiscal year ended December 31, 2021.

### (Net Cash Provided by (Used in) Operating Activities)

Funds provided by operating activities amounted to \$18,790 million (an increase of 28.3% as compared to the previous year). This was mainly because there were \$19,499 million of profit before tax, \$9,258 million of depreciation and amortization and \$8,122 million of decrease in trade and other receivables, although there were \$11,927 million of decrease in trade and other payables, and \$3,839 million of income taxes paid.

### (Net Cash Provided by (Used in) Investing Activities)

Funds used in investing activities amounted to \$6,871 million (an increase of 406.3% as compared to the previous year). This was mainly because there were \$6,661 million of purchase of property, plant and equipment and \$936 million of purchase of intangible assets.

# (Net Cash Provided by (Used in) Financing Activities)

Funds provided by financing activities amounted to ¥2,609 million (¥5,997 million used in the previous year). This was mainly because there were ¥24,854 million of proceeds from long-term borrowings and ¥9,945 million of proceeds from issuance of bonds, although there were ¥13,013 million of repayments of short-term borrowings, ¥1,872 million of repayments of lease liabilities, ¥13,565 million of repayments of long-term borrowings and ¥2,840 million of redemption of bonds.

#### (4) Forecast for the fiscal year ending December 31, 2022

The Group has been implementing the three-year 7th Medium-term Business Plan since January 2021. We aim to construct a foundation for growth by fully utilizing the global business bases we have acquired and built so far and maximizing their synergies. In the markets of medical devices, mobility, and sustainable materials, our goal is to achieve growth by expanding product and service lineups that will solve social issues. In the IT devices market, we will enhance profitability and efficiency in response to the downturn trend in the product demand.

Concerning the global economic environment in the fiscal year ending December 31, 2022, we expect that the economy will continue to recover with the easing of constraints on supply, such as the shortage of semiconductors, although there are uncertainties about the impact of resurgence of COVID-19 on economic activities as well as trends in raw materials prices and labor costs.

In the fiscal year ending December 31, 2022, we expect a rapid growth in product demand for touch sensors for mobility components in the Devices segment, while we foresee a slowdown in demand for smartphones. In the Industrial Materials segment, we expect that demand for mobility components in the field of decoration and for metallized paper, a sustainable material, will grow steadily. In the Medical Technologies segment, product demand for contract development and manufacturing services will rise owing to continued trends toward recovery from COVID-19 and the commencement of manufacturing new products. For the consolidated financial results for the fiscal year ending December 31, 2022, we expect net sales of \$175,500 million, operating profit of \$11,500 million, profit before tax of \$11,000 million and profit attributable to owners of parent of \$7,800 million. These figures are based on an exchange rate of 1US\$ = \$113 for the fiscal year ending December 31, 2022.

| Segment              | Amount<br>(Million yen) | Ratio (%) | YoY (%) |
|----------------------|-------------------------|-----------|---------|
| Industrial Materials | 62,500                  | 35.6      | +3.2    |
| Devices              | 77,000                  | 43.9      | (20.6)  |
| Medical Technologies | 28,000                  | 16.0      | +15.8   |
| Other                | 8,000                   | 4.6       | +5.4    |
| Total                | 175,500                 | 100.0     | (7.3)   |

Consolidated net sales forecast by segment (January 1, 2022 to December 31, 2022)

# 2. Basic Approach to the Selection of Accounting Standards

For the purposes of enhancing international comparability of financial information and strengthening global Group management control, beginning from the consolidated financial statements in the annual securities report for the fiscal year ended December 31, 2019, the Group has voluntarily adopted International Financial Reporting Standards (IFRS).

# 3. Consolidated Financial Statements and Principal Notes

# (1) Consolidated statements of financial position

(Million yen)

|   | As of<br>December 31, 2020 | As of<br>December 31, 2021 |  |
|---|----------------------------|----------------------------|--|
| Assets  |                            |                            |  |
| Current assets                                |                            |                            |  |
| Cash and cash equivalents                     | 25,067                     | 42,330                     |  |
| Trade and other receivables                   | 37,614                     | 30,233                     |  |
| Inventories                                   | 25,435                     | 27,072                     |  |
| Other financial assets                        | 222                        | 145                        |  |
| Other current assets                          | 4,194                      | 3,764                      |  |
| Subtotal                                      | 92,534                     | 103,546                    |  |
| Assets held for sale                          | 90                         | _                          |  |
| Total current assets                          | 92,625                     | 103,546                    |  |
| Non-current assets                            |                            |                            |  |
| Property, plant and equipment                 | 46,293                     | 42,799                     |  |
| Goodwill                                      | 18,555                     | 20,186                     |  |
| Intangible assets                             | 13,806                     | 13,884                     |  |
| Right-of-use assets                           | 8,161                      | 8,820                      |  |
| Investments accounted for using equity method | 567                        | 533                        |  |
| Other financial assets                        | 17,653                     | 17,334                     |  |
| Retirement benefit asset                      | 269                        | 353                        |  |
| Deferred tax assets                           | 1,371                      | 1,496                      |  |
| Other non-current assets                      | 250                        | 318                        |  |
| Total non-current assets                      | 106,929                    | 105,728                    |  |
| Total assets                                  | 199,554                    | 209,274                    |  |

|   | As of<br>December 31, 2020 | As of<br>December 31, 2021 |
|---|----------------------------|----------------------------|
| Liabilities and equity                        |                            |                            |
| Liabilities                                   |                            |                            |
| Current liabilities                           |                            |                            |
| Trade and other payables                      | 49,441                     | 36,106                     |
| Bonds and borrowings                          | 23,534                     | 6,570                      |
| Other financial liabilities                   | 789                        | 1,009                      |
| Lease liabilities                             | 1,589                      | 1,629                      |
| Income taxes payable, etc.                    | 2,218                      | 2,250                      |
| Provisions                                    | 53                         | 64                         |
| Other current liabilities                     | 6,637                      | 4,943                      |
| Total current liabilities                     | 84,263                     | 52,573                     |
| Non-current liabilities                       |                            |                            |
| Bonds and borrowings                          | 8,877                      | 33,315                     |
| Other financial liabilities                   | 1,191                      | 1,007                      |
| Lease liabilities                             | 8,311                      | 8,435                      |
| Retirement benefit liability                  | 5,884                      | 6,646                      |
| Provisions                                    | 47                         | 52                         |
| Deferred tax liabilities                      | 8,725                      | 8,611                      |
| Other non-current liabilities                 | 329                        | 367                        |
| Total non-current liabilities                 | 33,367                     | 58,436                     |
| Total liabilities                             | 117,630                    | 111,010                    |
| Equity  |                            |                            |
| Share capital                                 | 12,119                     | 12,119                     |
| Capital surplus                               | 14,856                     | 14,810                     |
| Retained earnings                             | 51,811                     | 65,445                     |
| Treasury shares                               | (1,720)                    | (1,929)                    |
| Other components of equity                    | 4,859                      | 7,830                      |
| Total equity attributable to owners of parent | 81,926                     | 98,278                     |
| Non-controlling interests                     | (2)                        | (13)                       |
| Total equity                                  | 81,924                     | 98,264                     |
| Total liabilities and equity                  | 199,554                    | 209,274                    |

# (2) Consolidated statements of profit or loss and comprehensive income

Consolidated statements of profit or loss

|   |  | (Million yen)                          |
|---|--|--|
|   | Fiscal Year Ended<br>December 31, 2020 | Fiscal Year Ended<br>December 31, 2021 |
| Net sales   | 180,006                                | 189,285                                |
| Cost of sales   | (143,195)                              | (144,814)                              |
| Gross profit  | 36,810                                 | 44,470                                 |
| Selling, general and administrative expenses                            | (25,999)                               | (27,161)                               |
| Other income  | 1,725                                  | 1,185                                  |
| Other expenses  | (5,214)                                | (1,086)                                |
| Share of profit (loss) of investments accounted for using equity method | (42)                                   | (44)                                   |
| Operating profit (loss)   | 7,278                                  | 17,363                                 |
| Finance income  | 891                                    | 3,183                                  |
| Finance costs   | (1,130)                                | (1,047)                                |
| Profit (loss) before tax  | 7,039                                  | 19,499                                 |
| Income tax expense  | 22                                     | (3,658)                                |
| Profit (loss)   | 7,062                                  | 15,840                                 |
| Profit attributable to:   |  |  |
| Owners of parent  | 7,061                                  | 15,859                                 |
| Non-controlling interests   | 0                                      | (18)                                   |
| Profit (loss)   | 7,062                                  | 15,840                                 |
| Earnings (loss) per share attributable to owners of parent              |  |  |
| Basic earnings (loss) per share (Yen)                                   | 141.34                                 | 318.35                                 |
| Diluted earnings (loss) per share (Yen)                                 | 137.78                                 | 317.16                                 |

| -  |  | (Million yen)                          |
|--|--|--|
|  | Fiscal Year Ended<br>December 31, 2020 | Fiscal Year Ended<br>December 31, 2021 |
| Profit (loss)  | 7,062                                  | 15,840                                 |
| Other comprehensive income   |  |  |
| Items that will not be reclassified to profit or loss                                    |  |  |
| Net change in fair value of financial assets measured through other comprehensive income | 2,706                                  | (773)                                  |
| Remeasurements of defined benefit plans  | 47                                     | (467)                                  |
| Total of items that will not be reclassified to profit or loss                           | 2,754                                  | (1,241)                                |
| Items that may be reclassified to profit or loss   |  |  |
| Exchange differences on translation of foreign operations                                | (1,108)                                | 3,501                                  |
| Share of other comprehensive income of investments accounted for using equity method     | 9                                      | (9)                                    |
| Total of items that may be reclassified to profit or loss                                | (1,098)                                | 3,491                                  |
| Total other comprehensive income   | 1,655                                  | 2,250                                  |
| Comprehensive income   | 8,717                                  | 18,091                                 |
| Comprehensive income attributable to:  |  |  |
| Owners of parent   | 8,716                                  | 18,102                                 |
| Non-controlling interests  | 1                                      | (11)                                   |
| Comprehensive income   | 8,717                                  | 18,091                                 |

# Consolidated statements of comprehensive income

# (3) Consolidated statements of changes in equity

(Million yen)

|   | Equity attributable to owners of parent |                    |                      |                    |  |   |                    |                |   |                                  |                         |
|---|---|--------------------|----------------------|--------------------|--|---|--------------------|----------------|---|----------------------------------|-------------------------|
|   | Other components of equity              |                    |                      |                    |  |   |                    |                |   |                                  |                         |
|   | Share<br>capital                        | Capital<br>surplus | Retained<br>earnings | Treasury<br>shares | Net change<br>in fair<br>value of<br>financial<br>assets<br>measured<br>through<br>other<br>compre-<br>hensive<br>income | Remeasure<br>-ments of<br>defined<br>benefit<br>plans | unificiences       | s of equity    | Total<br>equity<br>attributable o<br>to owners<br>of parent | Non-<br>controlling<br>interests | Total<br>equity         |
| Balance at January 1, 2020  | 12,119                                  | 14,931             | 42,359               | (1,899)            | 9,955  | _   | (2,461)            | 7,494          | 75,006  | (3)                              | 75,002                  |
| Cumulative effect of accounting change                                | _                                       | _                  | (154)                | _                  | _  | _   | 2                  | 2              | (151)   | _                                | (151)                   |
| Restated balance  | 12,119                                  | 14,931             | 42,204               | (1,899)            | 9,955  | _   | (2,458)            | 7,497          | 74,854  | (3)                              | 74,851                  |
| Profit (loss)<br>Other comprehensive<br>income<br>Total comprehensive |   | _                  | 7,061                |                    | 2,706  |   | (1,099)<br>(1,099) |                | 7,061<br>1,655<br>8,716                                     | 0 0 1                            | 7,062<br>1,655<br>8,717 |
| Purchase of treasury  |   |                    | 7,001                | (0)                | 2,700  | 47  | (1,099)            | 1,055          |   | I                                |                         |
| shares<br>Disposal of treasury<br>shares                              | _                                       | (85)               | _                    | (0)<br>178         | _  | _   | _                  | _              | (0)<br>93   | _                                | (0)<br>93               |
| Dividends of surplus<br>Share-based payment                           | _                                       | _                  | (1,747)              | _                  | _  | _   | _                  | _              | (1,747)   | _                                | (1,747)                 |
| transactions<br>Changes in ownership                                  | _                                       | 10                 | _                    | _                  | _  | _   | _                  | _              | 10  | _                                | 10                      |
| interest in subsidiaries  | _                                       | _                  | _                    | _                  | _  | _   | _                  | _              | _   | _                                | _                       |
| Transfer from other<br>components of equity<br>to retained earnings   | _                                       | _                  | 4,293                | _                  | (4,245)  | (47)  | _                  | (4,293)        | _   | _                                | _                       |
| Total transactions with owners, etc.                                  | _                                       | (75)               | 2,546                | 178                | (4,245)  | (47)  | _                  | (4,293)        | (1,644)   | _                                | (1,644)                 |
| Balance at December 31, 2020  | 12,119                                  | 14,856             | 51,811               | (1,720)            | 8,416  | _   | (3,557)            | 4,859          | 81,926  | (2)                              | 81,924                  |
| Profit (loss)   | _                                       | _                  | 15,859               | _                  | _  | _   | _                  | _              | 15,859  | (18)                             | 15,840                  |
| Other comprehensive<br>income<br>Total comprehensive<br>income        |   | _                  | - 15,859             | _                  | (773)<br>(773)   | (467)<br>(467)  | 3,484<br>3,484     | 2,243<br>2,243 | 2,243<br>18,102   | 7 (11)                           | 2,250<br>18,091         |
| Purchase of treasury<br>shares<br>Disposal of treasury<br>shares      | _                                       | (83)               | _                    | (420)<br>211       | _  | _   | _                  | _              | (420)<br>128  | _                                | (420)<br>128            |
| Dividends of surplus  | _                                       | _                  | (1,496)              | _                  | _  | _   | _                  | _              | (1,496)   | _                                | (1,496)                 |
| Share-based payment<br>transactions                                   | _                                       | 46                 | _                    | _                  | _  | _   | _                  | _              | 46  | -                                | 46                      |
| Changes in ownership<br>interest in subsidiaries                      | _                                       | (9)                | _                    | _                  | _  | _   | _                  | _              | (9)   | _                                | (9)                     |
| Transfer from other<br>components of equity<br>to retained earnings   | _                                       | _                  | (728)                | _                  | 260  | 467   | _                  | 728            | _   | _                                | _                       |
| Total transactions with owners, etc.                                  | _                                       | (45)               | (2,225)              | (208)              | 260  | 467   | _                  | 728            | (1,750)   | _                                | (1,750)                 |
| Balance at December 31, 2021  | 12,119                                  | 14,810             | 65,445               | (1,929)            | 7,903  | _   | (73)               | 7,830          | 98,278  | (13)                             | 98,264                  |

# (4) Consolidated statements of cash flows

|   |  | (Million yen)                          |
|---|--|--|
|   | Fiscal Year Ended<br>December 31, 2020 | Fiscal Year Ended<br>December 31, 2021 |
| Cash flows from operating activities                                    |  |  |
| Profit (loss) before tax  | 7,039                                  | 19,499                                 |
| Depreciation and amortization   | 8,401                                  | 9,258                                  |
| Impairment losses   | 989                                    | 114                                    |
| Gain on bargain purchase  | (804)                                  | —                                      |
| Loss (gain) on sale and retirement of non-current assets                | 16                                     | (42)                                   |
| Business structure improvement expenses                                 | 2,051                                  | _                                      |
| Share of loss (profit) of investments accounted for using equity method | 42                                     | 44                                     |
| Finance income  | (891)                                  | (3,183)                                |
| Finance costs   | 1,130                                  | 1,047                                  |
| Decrease (increase) in trade and other receivables                      | (2,444)                                | 8,122                                  |
| Decrease (increase) in inventories                                      | (2,760)                                | (533)                                  |
| Increase (decrease) in trade and other payables                         | 2,129                                  | (11,927)                               |
| Increase (decrease) in provisions                                       | (20)                                   | 13                                     |
| Increase (decrease) in retirement benefit asset or liability            | 333                                    | 115                                    |
| Other   | 493                                    | 387                                    |
| Subtotal  | 15,706                                 | 22,916                                 |
| Interest received   | 50                                     | 35                                     |
| Dividends received  | 437                                    | 379                                    |
| Interest paid   | (834)                                  | (790)                                  |
| Income taxes paid   | (1,023)                                | (3,839)                                |
| Income taxes refund   | 309                                    | 89                                     |
| Net cash provided by (used in) operating activities                     | 14,646                                 | 18,790                                 |
| Cash flows from investing activities                                    |  |  |
| Proceeds from withdrawal of time deposits                               | —                                      | 123                                    |
| Purchase of property, plant and equipment                               | (5,297)                                | (6,661)                                |
| Payments for retirement of property, plant and equipment                | (48)                                   | (63)                                   |
| Proceeds from sale of property, plant and equipment                     | 389                                    | 629                                    |
| Purchase of intangible assets   | (446)                                  | (936)                                  |
| Proceeds from advance payment for finance lease contract                | 1,500                                  | _                                      |
| Purchase of investment securities                                       | (101)                                  | (312)                                  |
| Proceeds from sale of investment securities                             | 6,110                                  | 426                                    |
| Payments for acquisition of subsidiaries or other businesses            | (3,152)                                | —                                      |
| Purchase of shares of subsidiaries and affiliates                       | (213)                                  | _                                      |
| Other   | (97)                                   | (77)                                   |
| Net cash provided by (used in) investing activities                     | (1,357)                                | (6,871)                                |

|  |  | (Million yen)                          |  |
|--|--|--|--|
|  | Fiscal Year Ended<br>December 31, 2020 | Fiscal Year Ended<br>December 31, 2021 |  |
| Cash flows from financing activities                         |  |  |  |
| Proceeds from short-term borrowings                          | 11,864                                 | 895                                    |  |
| Repayments of short-term borrowings                          | (15,190)                               | (13,013)                               |  |
| Repayments of lease liabilities                              | (1,734)                                | (1,872)                                |  |
| Proceeds from sale and leaseback transactions                | 1,294                                  | _                                      |  |
| Proceeds from long-term borrowings                           | 1,831                                  | 24,854                                 |  |
| Repayments of long-term borrowings                           | (2,410)                                | (13,565)                               |  |
| Proceeds from issuance of bonds                              | _                                      | 9,945                                  |  |
| Redemption of bonds  | _                                      | (2,840)                                |  |
| Purchase of treasury shares                                  | (0)                                    | (420)                                  |  |
| Proceeds from sale of treasury shares                        | 93                                     | 120                                    |  |
| Dividends paid to owners of parent                           | (1,746)                                | (1,495)                                |  |
| Other  | (0)                                    | 1                                      |  |
| Net cash provided by (used in) financing activities          | (5,997)                                | 2,609                                  |  |
| Effect of exchange rate changes on cash and cash equivalents | 276                                    | 2,735                                  |  |
| Net increase (decrease) in cash and cash equivalents         | 7,567                                  | 17,263                                 |  |
| Cash and cash equivalents at beginning of period             | 17,499                                 | 25,067                                 |  |
| Cash and cash equivalents at end of period                   | 25,067                                 | 42,330                                 |  |

### (5) Notes to consolidated financial statements

(Notes to going concern assumptions)

Not applicable

(Changes in accounting policies)

The Group used to recognize configuration or customization costs in cloud computing agreements as intangible assets by applying IAS 38 *Intangible Assets*. Effective from the fiscal year ended December 31, 2021, however, the Group changed its accounting policy to recognize costs incurred as expenses when the Group receives a configuration or customization service, considering the discussions that led to the agenda decision published by the IFRS Interpretations Committee in April 2021.

The above-mentioned change in the accounting policy has been applied retrospectively, and therefore the consolidated financial statements for the previous fiscal year have been retrospectively restated.

Consequently, operating profit and profit before tax for the previous fiscal year each decreased by \$15 million and profit attributable to owners of parent decreased by \$11 million yen compared with those before the retrospective application. In addition, the Group reflected the cumulative effect on net assets at the beginning of the previous fiscal year. As a result, deferred tax assets increased by \$34 million while retained earnings decreased by \$154 million, intangible assets by \$197 million, and deferred tax liabilities by \$11 million respectively at beginning of the previous fiscal year.

#### (Segment information)

#### 1. Description of reportable segments

The Group's reportable segments are those for which separate financial information is available and regular evaluation by the board of directors is being performed in order to decide the allocation of management resources and to review business results.

The Group sets up divisions by product or service. Each division draws up a plan for comprehensive strategies in Japan and overseas for the products and services it handles, and thereupon develops its business activities.

Accordingly, the Group consists of segments by product and service based on divisions. The three reportable segments are the Industrial Materials segment, Devices segment, and Medical Technologies segment.

The Industrial Materials segment manufactures and sells decorative films, molds, molded plastic products, and metallized papers. The Devices segment manufactures and sells film-based Touch Sensors, gas sensors and others. The Medical Technologies segment manufactures and sells consumable medical products such as medical electrodes, medical chart paper and others and also provides contract development manufacturing services for major medical device manufacturers.

#### (Note with regard to changes to reportable segment)

From the fiscal year ended December 31, 2021, the Information and Communication segment is included in the Other category. Therefore, segment information for the previous fiscal year is stated according to the category following the change.

2. Methods of measurement for the amounts of sales, profit (loss), assets, and other items for each reportable segment

The accounting methods for the reportable segments are generally the same as those used in preparing the consolidated financial statements. Segment profit is based on operating profit, and inter-segment sales is based on current market prices.

As stated in Changes in accounting policies, the Group changed its accounting policy from the fiscal year ended December 31, 2021. The accounting policy has been applied retrospectively and the consolidated financial statements for the previous fiscal year have been retrospectively restated. Therefore, compared with the previous method, segment profit and segment assets for the fiscal year ended December 31, 2020 decreased by ¥11 million and ¥169 million in the Industrial Material respectively.

#### 3. Information about sales, profit (loss), assets, and other items by reportable segment

| The fiscal year ended December 31, 2020 | (January 1, 2020 to December 31, 2020) |
|---|--|
|   |  |

|   | Reportable segment      |         |                         |           |                   |         |                                  | Million yen              |
|---|-------------------------|---------|-------------------------|-----------|-------------------|---------|----------------------------------|--------------------------|
|   | Industrial<br>Materials | Devices | Medical<br>Technologies | Sub-total | Other<br>(Note 1) | Total   | Reconcili-<br>ations<br>(Note 2) | Consolidated<br>(Note 3) |
| Sales from external customers   | 48,858                  | 102,708 | 20,568                  | 172,135   | 7,870             | 180,006 |                                  | 180,006                  |
| Inter-segment sales   | 1,292                   | 37      | 0                       | 1,331     | 1,455             | 2,787   | (2,787)                          | _                        |
| Total   | 50,151                  | 102,746 | 20,568                  | 173,466   | 9,326             | 182,793 | (2,787)                          | 180,006                  |
| Segment profit<br>(loss)  | 858                     | 10,131  | 993                     | 11,983    | (572)             | 11,410  | (4,131)                          | 7,278                    |
| Finance income<br>Finance costs   |                         |         |                         |           |                   | _       |                                  | 891<br>(1,130)           |
| Profit (loss) before tax  |                         |         |                         |           |                   |         |                                  | 7,039                    |
| Segment assets  | 48,877                  | 51,647  | 34,420                  | 134,945   | 9,910             | 144,855 | 54,698                           | 199,554                  |
| Other<br>Depreciation and<br>amortization<br>Share of profit  | 3,463                   | 2,953   | 1,029                   | 7,446     | 585               | 8,031   | 369                              | 8,401                    |
| (loss) of<br>investments<br>accounted for<br>using equity<br>method                                 | _                       |         | _                       |           | (42)              | (42)    | _                                | (42)                     |
| Impairment loss   | _                       | 612     | 329                     | 942       | 47                | 989     |                                  | 989                      |
| Increase in<br>property, plant and<br>equipment,<br>intangible assets<br>and right-of-use<br>assets | 2,477                   | 2,117   | 889                     | 5,484     | 1,595             | 7,080   | 774                              | 7,855                    |
| Investments<br>accounted for<br>using equity<br>method  |                         | 0       | _                       | 0         | 567               | 567     |                                  | 567                      |

(Notes) 1. The "Other" category consists of a business segment not included in the reportable segments and includes the Information and Communication, the prescription pharmaceutical manufacturing business, etc.

2. Reconciliations are as follows:

- (1) The negative ¥4,131 million of reconciliations in segment profit (loss) includes unallocated corporate expenses, etc. Corporate expenses mainly consist of general and administrative expenses not attributable to any reportable segment.
- (2) The positive ¥54,698 million of reconciliations in segment assets consists of the positive ¥54,854 million in total of cash and cash equivalents, investment securities, corporate (R&D and administrative) property, plant and equipment, etc., not allocated to reportable segments and the negative ¥155 million of inter-segment elimination of receivables and payables.
- (3) The positive ¥369 million of reconciliations in depreciation and amortization relates to corporate (R&D and administrative) property, plant and equipment, etc.
- (4) The positive ¥774 million of reconciliations in increase in property, plant and equipment, intangible assets and rightof-use assets is the amount of corporate (R&D and administrative) capital investment.
- 3. Segment profit (loss) is reconciled with operating profit (loss) recorded in the consolidated statements of profit or loss.

|   |                         |          |                         |           |                   |         | (                                | Million yen)             |
|---|-------------------------|----------|-------------------------|-----------|-------------------|---------|----------------------------------|--------------------------|
|   |                         | Reportab | le segment              |           | Other<br>(Note 1) | Total   | Reconcili-<br>ations<br>(Note 2) | Consolidated<br>(Note 3) |
|   | Industrial<br>Materials | Devices  | Medical<br>Technologies | Sub-total |                   |         |                                  |                          |
| Sales from external customers   | 60,543                  | 96,971   | 24,176                  | 181,691   | 7,593             | 189,285 |                                  | 189,285                  |
| Inter-segment sales   | 678                     | 13       | 0                       | 692       | 1,324             | 2,016   | (2,016)                          | _                        |
| Total   | 61,222                  | 96,984   | 24,176                  | 182,383   | 8,917             | 191,301 | (2,016)                          | 189,285                  |
| Segment profit<br>(loss)  | 5,161                   | 14,242   | 776                     | 20,181    | (1,067)           | 19,114  | (1,751)                          | 17,363                   |
| Finance income  | _                       | —        | _                       | —         | —                 | —       | —                                | 3,183                    |
| Finance costs   | _                       | —        | _                       | —         | —                 | —       | —                                | (1,047)                  |
| Profit (loss) before<br>tax   |                         | _        |                         |           |                   | _       |                                  | 19,499                   |
| Segment assets  | 51,872                  | 37,308   | 39,510                  | 128,690   | 10,072            | 138,763 | 70,511                           | 209,274                  |
| Other   |                         |          |                         |           |                   |         |                                  |                          |
| Depreciation and amortization   | 3,801                   | 2,911    | 1,436                   | 8,148     | 763               | 8,912   | 346                              | 9,258                    |
| Share of profit<br>(loss) of<br>investments<br>accounted for<br>using equity<br>method              | _                       | _        | _                       | _         | (44)              | (44)    | _                                | (44)                     |
| Impairment loss   | 55                      | —        | _                       | 55        | —                 | 55      | 58                               | 114                      |
| Increase in<br>property, plant and<br>equipment,<br>intangible assets<br>and right-of-use<br>assets | 2,613                   | 1,659    | 978                     | 5,251     | 844               | 6,096   | 943                              | 7,040                    |
| Investments<br>accounted for<br>using equity<br>method  | _                       | 0        | _                       | 0         | 533               | 533     | _                                | 533                      |

#### The fiscal year ended December 31, 2021 (January 1, 2021 to December 31, 2021)

(Notes) 1. The "Other" category consists of a business segment not included in the reportable segments and includes the Information and Communication, the prescription pharmaceutical manufacturing business, etc.

- 2. Reconciliations are as follows:
- (1) The negative ¥1,751 million of reconciliations in segment profit (loss) includes unallocated corporate expenses, etc. Corporate expenses mainly consist of general and administrative expenses not attributable to any reportable segment.
- (2) The positive ¥70,511 million of reconciliations in segment assets consists of the positive ¥70,728 million in total of cash and cash equivalents, investment securities, corporate (R&D and administrative) property, plant and equipment, etc., not allocated to reportable segments and the negative ¥217 million of inter-segment elimination of receivables and payables.
- (3) The positive ¥346 million of reconciliations in depreciation and amortization relates to corporate (R&D and administrative) property, plant and equipment, etc.
- (4) The positive ¥943 million of reconciliations in increase in property, plant and equipment, intangible assets and rightof-use assets is the amount of corporate (R&D and administrative) capital investment.
- 3. Segment profit (loss) is reconciled with operating profit (loss) recorded in the consolidated statements of profit or loss.
- 4. The Company finalized the provisional accounting treatment pertaining to business combinations and changed the accounting policy for configuration or customization costs in cloud computing agreements in the fiscal year ended December 31, 2021, and reflected the details of the finalization of the provisional accounting treatment and retrospective adjustments due to the change in the accounting policy on figures related to the previous fiscal year.