# Financial Results for FY2015 Q3 Ended December 31, 2014 

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1. In this presentation, "FY2015" refers to the year ended March 31, 2015.
2. The results and forecast presented on these materials are all consolidated basis except as otherwise noted.

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## FY2015 Q3 Results

- Net Sales, ordinary income and net income reached a record-high.
$\bullet$ Demand increased in Devices. Yen was weaker than expected.
- Devices: Demand for tablet devices were front-loaded from Q4. Productivity is at a peak. Gaming consoles was firm.
- Industrial Materials: Automotive and mobiles phone was firm. Returned to the black.


## Forecast

-Business forecast was revised. (Reflect Q3 results)
-Q4 assumed forex changed to $¥ 115 / \$$.

- Year end dividend is planned to change from $¥ 5$ to $¥ 10$.
$\bullet$ Q4: Demand for tablet devices is seasonally-declining.
- Devices: Demand declines, pulled into Q3. ASP decline, including an adjustment of weaker yen.
- Industrial Materials: Firm performance mainly in automotive and home appliance. Keep the profitability in H 2 .


## Toward FY2016

-To complete restructuring of unprofitable segments in existing business by end of March 2015.
$\bullet$ Accelerating growth strategy leveraging M\&A activities, using the cash generated by Devices.

- Current example: Industrial Materials is accelerating vertical integration to expand automotive segment. (Acquisition of plastic molding company in Mexico)

FY2015 Q3 (accumulated)
Devices has lead the performance. OPM exceeds $10 \%$. -
FY2015 Q3 accumulated (April - December) results (Millions of Yen)

|  |  | FY2014 Q3 Results | FY2015 Q3 Results | YoY |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales |  | 87,127 | 95,722 | +9.9\% |
| Operating Income (OPM) |  | $\begin{aligned} & 2,920 \\ & (3.4 \%) \end{aligned}$ | $10,359$ | $\begin{array}{r} +254.8 \% \\ (+7.4 \mathrm{pt}) \end{array}$ |
| Ordinary Income |  | 6,396 | 14,439 | +125.8\% |
| Net Income |  | 5,507 | 12,442 | +125.9\% |
| Net SalesbyBusinessSegment | Industrial Materials | 20,456 | 20,660 | +1.0\% |
|  | Devices | 53,568 | 61,315 | +14.5\% |
|  | Information and Communication | 13,101 | 12,981 | +4.9\% |
|  | Others |  | 765 |  |
| Operating Income by Business Segment | Industrial Materials | 38 | -514 | - |
|  | Devices | 6,396 | 14,254 | +122.9\% |
|  | Information and Communication | -705 | -559 |  |
|  | Others |  | -175 |  |
|  | Reconciliations | -2,808 | -2,645 | - |

*Information and Communication contains Others before FY2014. Others make up another new segment from FY2015. Nissha Confidential Proprietary

## FY2015 Q3

Industrial Materials returned to the black.

| FY2015 Q3 (October - December) results |  |  |  |  |  | Millions of Yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { FY2014Q3 } \\ & \text { Results } \end{aligned}$ | $\begin{gathered} \text { FY2015 Q2 } \\ \text { Results } \end{gathered}$ | $\begin{aligned} & \text { FY2015 Q3 } \\ & \text { Results } \end{aligned}$ | YoY | QoQ |
| Net Sales |  | 37,845 | 32,972 | 40,600 | +7.3\% | +23.1\% |
| Operating Income (OPM) |  | $\begin{array}{r} 5,733 \\ (15.1 \%) \end{array}$ | $\begin{array}{r} 3,569 \\ (10.8 \%) \end{array}$ | $\begin{array}{r} 7,541 \\ (18.6 \%) \end{array}$ | $\begin{array}{r} +31.5 \% \\ (+3.5 p t) \end{array}$ | $\begin{array}{r} +111.3 \% \\ (+7.8 p t) \end{array}$ |
| Ordinary Income |  | 7,522 | 4,918 | 10,377 | +38.0\% | +111.0\% |
| Net Income |  | 7,094 | 4,177 | 9,230 | +30.1\% | +121.0\% |
| Net SalesbyBusinessSegment | Industrial Materials | 7,093 | 6,917 | 8,022 | +13.1\% | +16.0\% |
|  | Devices | 26,093 | 21,596 | 27,271 | +4.5\% | +26.3\% |
|  | Information and Communication | 4,659 | 4,115 | 4,916 | +13.9\% | +19.5\% |
|  | Others |  | 345 | 391 |  | +13.3\% |
| OperatingIncomebyBusinessSegment | Industrial Materials | 316 | -125 | 159 | -49.7\% |  |
|  | Devices | 6,611 | 4,920 | 8,455 | +27.9\% | +71.8\% |
|  | Information and Communication | -346 | -236 | -131 |  | - |
|  | Others |  | -97 | -65 |  | - |
|  | Reconciliations | -848 | -893 | -877 |  |  |

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Analysis of Operating Income (Q2 vs. Q3)

FY2015 Q2 (Jul.-Sep.) $\rightarrow$ FY2015 Q3 (Oct.-Dec.)
(Millions of Yen)

Average rate
FY2015Q2: $¥ 101 / \$$ FY2015Q3: $¥ 109 / \$$

3,569
Forex
$+2,10$

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FY2015
FY2015
Q2Results
Q3 Results
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# FY2015 Business forecast was revised, reflecting the demand and forex. 



## FY2015 Forecast



Net Sales 110,92
Operating Income 1,935
(OPM)
(1.7\%)

Ordinary Income
5,182
Net Income 3,967


Net Sales by Business Segments

| Industrial <br> Materials | 26,409 | 26,500 | 12,638 | 15,862 | 28,500 | $+7.9 \%$ | $+7.5 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Devices | 66,315 | 66,800 | 34,044 | 35,156 | 69,200 | $+4.4 \%$ | $+3.6 \%$ |
| Information and <br> Communication | 18,196 | 18,500 | 8,065 | 9,935 | 18,000 |  | $-2.7 \%$ |
| Others (New <br> business, M\&A etc.) |  | 1,200 | 374 | 926 | 1,300 | $+6.1 \%$ | $+8.3 \%$ |

Firm performance mainly in automotive and home appliance.

Sales trend by application
(Millions of Yen)
(Millions of yen) ■ Automotive $\quad$ Notebook PC $\quad$ Mobile Phone


## Devices <br> Demand increased for tablet devices and gaming consoles.

 Trend Meets Technology
## Sales trend by application

(Millions of Yen)


## Sales trend by application

(Millions of Yen)

*Others contains such as real-estate and personnel-service business that are not included in Information and Communication business before 2014/3. They are not contained in 2015/3 forecast.

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Analysis of Operating Income
( H 2 Previous forecast vs. H 2 revised forecast)


FY2015 H2
FY2015 H2
Previous forecast

## Profitability improvement of existing business

- Industrial Materials
- Expanding automotive and home appliance - Fixed cost reduction of notebook PC (Inhon)
- Devices
- Expanding the application of photolithography process
- Downscale of old process (Resistive-type, printing process of Capacitive-type)
- Information and Communication
- Retreat from unprofitable order - Optimization of fixed cost

Accelerating growth strategy by reorganizing business \& product portfolio, and acquiring strategic assets

- Using cash from Devices for M\&A and investment in new business
- Expanding to next fields of existing business (Vertical integration, horizontal integration, etc.)
- Expanding the business field by acquiring new core technology in addition to our printing technology
- Expanding Gas sensors business, with FIS as its core
- Mexico has been emerging as a major production center in North America
- Expected to see demand expansion for IMD products incorporated into the automotive interior components used for top to middle grade models
- Having strong access to market of automotive components and molding technology of the company. - Generating synergy by implanting Nissha's mold \& decollation technology to the company.
- Accelerating global vertical integration and enhancing geographical expansion of automotive segment

Profile of the molding company
Address: San Luis Potosi, Mexico Establishment: 2005
Sales: USD 11,910,287 (Sep, 2014)
Number of employees: 152
Business: Injection molding parts used for automotive engine components and interior \& exterior components


Thank you. NI드다

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Business performance forecast (Half year)


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