

November 11th, 2025

Junya Suzuki

Chairman of the Board and Group CEO

Nissha Co., Ltd.

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Notice of Revision to the Business Forecast for FY2025

Nissha Co., Ltd. (“the Company”) hereby announces the revision to the business forecast for FY2025 (January 1, 2025 to December 31, 2025), as follows.

1. Revision to consolidated business forecast for FY2025 (January 1, 2025 to December 31, 2025)

(Millions of yen, except basic earnings per share)

	Net Sales	Operating profit	Profit before tax	Profit attributable to owners of parent	Basic earnings per share (Yen)
(A) Previous Forecast	190,800	6,600	4,600	2,500	52.80
(B) Revised Forecast	191,300	3,800	2,200	0	0.00
Changes in Amount (B) - (A)	500	(2,800)	(2,400)	(2,500)	
Percentage of Change (%)	0.3	(42.4)	(52.2)	(100.0)	
Reference: Results for the fiscal year ended December 31, 2024	195,598	5,457	6,202	3,851	79.93

(Note) The Company finalized the provisional accounting treatment pertaining to business combination in the nine months ended September 30, 2025, and reflected the details of the finalization of the provisional accounting treatment on figures related to the fiscal year ended December 31, 2024.

Reasons for the Revision

For the consolidated business forecast for FY2025, the Company has reviewed the latest demand trends and other relevant factors, considering the results of the nine months ended September 30, 2025. Despite weaker demand for sustainable materials in the Industrial Materials segment and sluggish sales of customer products in contract

design/development and manufacturing (CDMO) services of the Medical Technologies segment, Net sales are likely to remain in line with the previous forecast supported by steady demand for tablets in the Devices segment and the commencement of mass production of new products for mobility components in the Industrial Materials segment.

However, Operating profit, Profit before tax and Profit attributable to owners of parent are expected to fall below the previous forecast primarily due to upfront expenses related to the launch of mass production of new products for mobility components in the Industrial Materials segment, a decline in demand in sustainable materials for beverages, and stagnant demand in contract design/development and manufacturing (CDMO) services of the Medical Technologies segment.

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